



Open project reference letter: Waste to Energy BECCS value chain project advisory

To Whom It May Concern:

BAIN & COMPANY is one of the largest management consultancy firms globally. BAIN advises public, private and non-profit organizations. We provide consulting services to a wide range of industry sectors covering issues of strategic importance to our client base. Aligned with a global mega-trend, one of the imperatives we support is industrial decarbonisation, and cost-effective strategies to achieve net-zero operations.

In support of a project that BAIN was working for one of our long-standing European clients, we engaged the services of Mr Stephen B. Harrison from sbh4 consulting. His primary mission was to provide advisory services on how best to conceive and prepare a waste to energy CO2 capture and BECCS project with a view to a potential European Innovation Fund application in the large scale projects category.

In addition to delivering insightful advice regarding this primary goal, Mr Harrison was also called upon to advise and comment on technical and techno-economic aspects of the project design. He worked exclusively through BAIN and interacted with our client and other professional consulting teams which were engaged by our client to advise on other workstreams on the project.

Stephen brought relevant and up-to-date insights in both the technical and business aspects of industrial carbon management value chain. His industry knowledge, opinions and expertise were the basis for valuable discussions which helped to shape the project timeline, direction and techno-economic concept.

I would highly recommend Stephen for related consulting projects and he is now registered with BAIN as an expert advisor who we may call upon for future engagements.

Johan Fallro

Johan Fallro
Senior Manager, Bain & Company